

PODCAST WEBINAR

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Introduction to Consultation and Feedback

What constitutes a good consultation?



BEFORE THE CONSULTATION

- Ask the registrar if there are any specific issues that they would like you to focus on during the encounter e.g. history taking, explanation, consultation structure
- Acknowledge that sitting in can be anxiety-provoking and reassure the registrar that you are there is a supportive role
- Discuss process for patient consent
- Discuss how the registrar will explain who you are and the purpose of you sitting in. For example, "I have another doctor/my supervisor sitting in with me today to give me some teaching. Do you mind if they observe our consultation?"
- Set up the room, ideally with you positioned out of direct eye contact of both the registrar and the patient

DURING THE CONSULTATION

- Write down quotes and observations
- Use a consultation assessment tool to rate performance
- Consider the breadth of consultation skills
 - Structuring the consultation effectively
 - Communicating effectively connection, rapport, non-verbal
 - Providing patient-centred care patient agenda
 - Providing culturally appropriate care
 - Effective data gathering and reasoning – history and examination
 - Managing uncertainty
 - Management planning explanations, follow up and safety netting
 - Managing time effectively
 - Being professional
 - Recognising limitations (calling for help)
- Consider other issues as they arise e.g. interruptions

AFTER THE CONSULTATION

- Feedback should be given at a level appropriate to the registrar's stage of training
- Discuss learning needs



Preparing for the consultation	 Check whether you have seen the patient before (or as a parent of a child) Review the last visit and recent investigations/correspondence Take a break after a difficult or emotional consultation 					
Connecting with the patient	 Let the patient talk uninterrupted for the first minute Use appropriate expressive touch Avoid being distracted by the computer – take 'time out' to look up results, read letters and write notes 					
Identifying the patient's agenda	 Ask about the patient's ideas, concerns and expectations (ICE) Ask the patient 'Is there something else you want to address in the visit today?' 					
Examining the patient	Examine the patient routinelyExpose the patient adequately					
Managing uncertainty	 Seek information routinely Ask your supervisor Use Murtagh's (restricted rule-out) framework Use a diagnostic pause Use watchful waiting Order tests judiciously Listen to your gut feelings – if you feel a 'sense of alarm', seek help Safety net 					
Explaining the problem	 Discuss probable diagnosis and clinical reasoning before management Address the patient's agenda 					
Forming a partnership in management	Involve the patient in decision-makingUse 'we' when discussing management plans					
Following up and safety netting	 Have a low threshold for getting patients back for review Telephone patients if concerned Safety net patients of concern 					
Manage time	 Identify the 'list' of problems early in the visit Prioritise which is the most important issue for both the patient and the doctor Ask patients to return for another visit 					

Morgan S, Chan M, Starling C. Starting off in general practice - consultation skill tips for new GP registrars. Aust Fam Physician. 2014;43(9):645-648. https://www.racgp.org.au/afp/2014/september/starting-off-in-general-practice-%E2%80%93-consultation-skill-tips-for-new-gp-registrars/



Why is good consultation important?

- The GP Consultation is key to what sets GPs apart from other doctors
- GPs with the right approach to the consultation can lead to better outcomes for the patient and the community in general
- The good GP consultation is efficient and cost effective and leads to patient-centered care

SKILLS INVOLVED IN AN EFFECTIVE CONSULTATION INCLUDE:

- Encouraging the patient's contribution at appropriate points in the consultation
- Responding to signals (cues) that lead to a deeper understanding of the problem
- Using appropriate psychological and social information to place the complaint(s) in context
- Exploring the patient's health understanding
- Obtaining sufficient information to include or exclude likely relevant significant conditions
- Appropriately choosing the physical/mental examination to confirm or disprove hypotheses that could reasonably have been formed OR to address a patient's concern
- Making a clinically appropriate working diagnosis
- Explaining the problem or diagnosis in appropriate language
- Making appropriate management plan (including any prescription) for the working diagnosis, reflecting a good understanding of modern accepted medical practice
- Giving the patient the opportunity to be involved in significant management decisions
- Checking that there is a shared understanding of the diagnosis, management plan, treatment, safety-netting and follow-up arrangements
- Making effective use of resources
- Specifying the conditions and interval for followup or review

How can we teach consultation skills?

While there is no definitive consultation model, there are many to refer to, including (but not limited to):

- 1987 Neighbour
- 1975 Heron

1976 – Byrne and Long

• 1981 – Helman's

1984 – Pendleton

- 1966 Berne
- 1979 Stott and Davis 1957 Balint

NEIGHBOUR:

The "Inner Consultation" Model

- Connecting •
- Safety netting Housekeeping
- SummarisingHanding over

(Neighbour, R. 2005)

BEME:

"Games People Play"

- Transactional Analysis
 - The Child
 - The Adult
 - The Parent

(Berne, E. 2016)

PENDLETON:

"The Consultation, An Approach to Learning and Teaching"

- To define the reasons for the patient's attendance
- To consider other problems
- To choose with the patient an appropriate action for each problem
- To involve the patient in the management plan and encourage the patient to accept appropriate responsibility
- To use time and resources appropriately
- To establish or maintain a relationship with the patient which helps to achieve other tasks.
- To achieve a shared understanding of the problem with the patient

(Pendleton, 1984)

The RCGP (UK) https://www.bradfordvts.co.uk/mrcgp/cot/#google_vignette



BALINT:

"The Doctor, His Patient and The Illness"

- The doctor as a drug
- The child as the presenting complaint
- Elimination by appropriate physical examination
- Collusion of anonymity
- The flash
- The mutual investment company

(Balint, 1955)

"Real World" guidance

- Preparation
- Connecting
- Identifying the patient's agenda (ICE)
- Examination
- Manage uncertainty
- Explain the problem
- Forming a partnership in management
- Follow up and safety netting
- Manage time

What about telehealth?

Neighbour's "Inner Consultation" Model has been proven to adapt well for Telehealth consultations.

...while developed for the traditional face-to-face general practice consultation, a modified version of Neighbour's five checkpoints would appear to have great relevance to the contemporary context of telehealth...

(Morgan S. 2020)

NEIGHBOUR'S "INNER CONSULTATION" MODEL... ADAPTED FOR TELEHEALTH

- Connecting
 - Speak more slowly.
 - Use open-ended questions.
 - Add a few more 'ah's and 'I see's.
 - Can the patient actually see and/or hear you before you start?
 - Have you checked their identity and gained consent for the call?
 - Is the patient alone (or not)?
 - Are they recording the call?
 - Have you tried using technology to your advantage? Perhaps ask the patient what the problem is and then switch to 'mute' — you can't interrupt them when you're muted!
- Summarising
 - Gather data
 - Probe for ideas, concerns and expectations
 - Think out aloud
 - Repeat information back to the patient
 - 'So what I think it have heard is...'
- Handing over
 - Has the plan been discussed and agreed?
 - Has the patient been invited to take responsibility for their management?
- Safety netting
 - Have you covered the 'what ifs'?
- Housekeeping
 - Is the consultation appropriate for Telehealth?
 - Is the technology working?
 - Is your phone number blocked?
 - Do you have access to the patient's clinical record?
 - Are you in an appropriately professional setting to conduct the consultation?



How can we measure or assess consultation skills?

- Direct Observation ("sitting in on" consultation)
 - Mandated by both colleges
 - 'Fly on the wall' observation
 - Theoretically random
 - Highly valued by registrars
- Mini-Clinical Evaluation Exercise (CEX)
 - Used by both colleges

ACRRM MINI-CEX

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Core Generalist Advanced Specialised Discipline					
Assessment date					
Email					
Supervisor D Medical Educator D FACRRM D Other Spec					
Location					
Low Med	ium 🗆 High	News	vatient 🗆 Yes 🗆 M	No.	
□Yes □No System					
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RACGP MINI-CEX

Reyal Australian College of General	Practitioners				
Date	Paris				
Assessor name	Practice Datats				
Case details					
Patient information.	Age	Male	Female		
Patient problem(s)					
Consultation type:	New to the particip	ant F	oław up		
Case complexity					
High Mediu	m Low				
Agreed focus area(s) of t	he clinical encounter.				
Communication	Consultation skills	History	Physical examination	investigations	
Management	Professionalism	Partnering	with the patient	General practice systems	
Rating and feedb	ack				
Not all competencies are	rated on every occasion, f	ocus only on the	e relevant sections for this ass	essment.	
fou can also use these to The standard is set at the	provide narrative anchors level of Fellowship. Overa	for what you hi It clinical compe	using the Rubric as a guide, ave observed and add these in tence should be rated as bein forms consistently at that stan		
rbur teedback is importa	nt so please provide comm	vents. Be specif	ic and precise with a focus on	what is actionable.	
Please continue on the n	nd page.				

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Video reviews

- Issues with use in many jurisdictions
- Highly useful tool for involving the registrar directly in consultation analysis
- Registrars hate it to begin with but there is evidence that with more use it becomes more acceptable and useful
- Can be useful for registrars who are resistant to change or resistant to feedback
- At GPEx used in a focused approach in remediation

For those GP supervisors in whose own training video reviews played a large part to develop their consultation skills, enough can't be said for the value of having their registrars record themselves every week for an hour or two and play those consultations back to watch their body language, actual language (e.g.: repeated phrases or inappropriate use of technical terms) and missed cues, and really focus on parts of the consultation they might be struggling with.

Unfortunately, legalities have led to the use of video dwindling. Newer technologies that upload to the cloud are seen to be a greater threat from a medicolegal perspective. To that end it is worth investigating older technologies – camcorders or cameras that can't upload to the cloud. Documentation in terms of patient consents would still need to be extensive, and state laws around the need to retain videos and photos on the patient file for a set period would need to be adhered to.

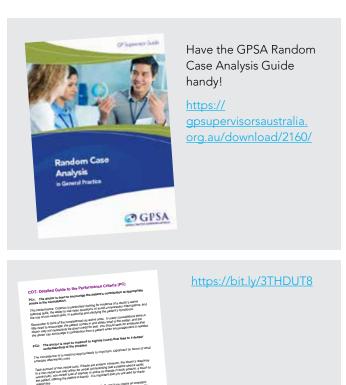
Registrars who are resistant to feedback can benefit from watching their consultations.

Standardised role plays

- Leads to an element of control
- Can role play with an emphasis on parts of the consultation which are causing difficulty
- Sometimes there can be resistance to role playing
- Can also be recorded and used in a similar way to real life video reviews

Case analysis

- Case discussions
- 'Paper based' analysis
- Enables exploration of a consultation
- Best suited to analyse (and develop) clinical reasoning
- Random and problem-based options





What should I focus on when giving feedback?

- Be specific
- Choose 2-3 elements to focus on
- Be timely
- Have a chat
- Don't put surprises in any report
- Good is not good
- Flag issues early

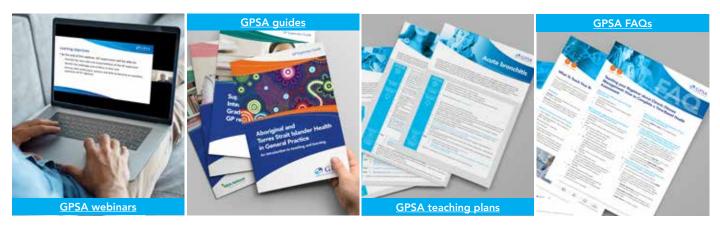
- Clarify what good performance is
- Facilitate self-assessment (reflection) in learning
- Deliver high quality feedback information
- Encourage teacher and peer dialogue rather than a 'transmission'
- Encourage positive motivation and self-esteem
- Provide opportunities to close the gap
- Use feedback to improve teaching

(Byrnes, PD et al 2012)





Resources



All GPSA resources are available here

- GUIDES
 - GPSA Guide Feedback https://gpsupervisorsaustralia.org.au/download/2235/
 - GPSA Guide Random Case Analysis <u>https://gpsupervisorsaustralia.org.au/download/2160/</u>
- The Inner Consultation Roger Neighbour (textbook)
- Starting off in general practice consultation skill tips for new GP registrars
- Mapping the COT Performance Criteria

References

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RCGP (UK) 2014, The RCGP (UK) COT- Consultation Observation Tool. Available at MRCGP and GP Training, Bradford https://www.bradfordvts.co.uk/mrcgp/cot/#google_vignette

Does this resource need to be updated? Contact GPSA: P: 03 9607 8590, E: <u>admin@gpsa.org.au</u> W: <u>gpsa.org.au</u> GPSA is supported by funding from the Australian Government under the Australian General Practice Training Program 03/09/22